



BOSTON COLLEGE

CENTER FOR CORPORATE CITIZENSHIP

CARROLL SCHOOL OF MANAGEMENT

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Background Information:

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Analysis:

Successful corporate giving programs require careful consideration of multiple factors, including:

- Strategic alignment with company goals and values
- Operational capacity and administrative requirements
- Geographic scope of giving (domestic vs. international)
- Desired level of employee engagement
- Tax implications and regulatory requirements
- Risk management and compliance needs

Organizations with mature programs emphasize the importance of having clear criteria for what each giving vehicle can and cannot fund. This helps manage internal expectations and provides transparency to nonprofit partners. Companies are increasingly viewing their giving vehicles as tools within a broader social impact strategy, rather than standalone programs.

Challenges, Solutions, and Strategies:

Several key challenges emerged during the discussion:

1. International Giving

Challenge: Complex vetting requirements and language barriers

Solutions:

- Partnering with established international organizations
- Utilizing third-party vetting services
- Building long-term relationships with trusted local partners
- Leveraging existing company resources for legal/compliance support

2. Administrative Burden

Challenge: Managing multiple giving vehicles efficiently

Solutions:

- Utilizing giving platforms for streamlined administration
- Partnering with DAF providers for certain types of giving
- Establishing clear processes and approval workflows
- Maintaining separate teams for different giving vehicles

Actionable Steps

- Assess existing giving vehicles and their effectiveness
- Review administrative capacity and resources
- Analyze geographic giving footprint
- Document current challenges and pain points

- Establish clear objectives for each giving vehicle
- Create criteria for funding decisions
- Develop guidelines for different types of requests
- Align giving vehicles with broader company goals

- Implement appropriate technology solutions
- Establish clear processes and workflows
- Define roles and responsibilities
- Create reporting and measurement systems

- Develop due diligence procedures
- Establish vetting processes for partners
- Create clear documentation requirements
- Implement monitoring and reporting systems

- Create clear internal guidelines
- Develop external communication strategies
- Build educational resources for employees
- Establish feedback mechanisms



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